

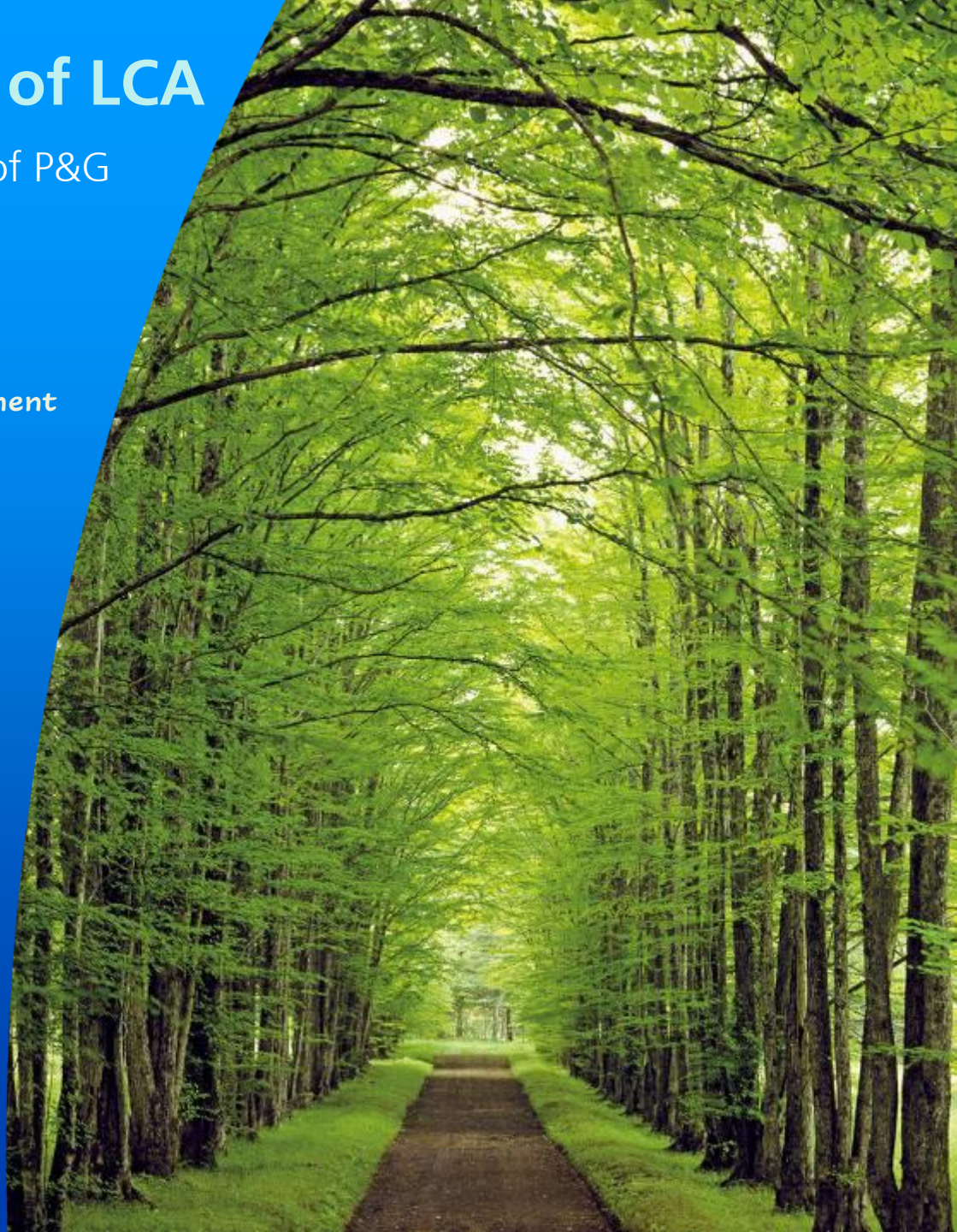
# Quality requirements of LCA in business - A perspective of P&G

77th Discussion Forum on Life Cycle Assessment  
Quality Control in LCA



Joost Dewaele  
April 21, 2021

**P&G**



# LCA in business support ...

## SECTOR BUSINESS UNITS

BABY and FEMININE CARE

BEAUTY

FAMILY CARE and P&G VENTURES

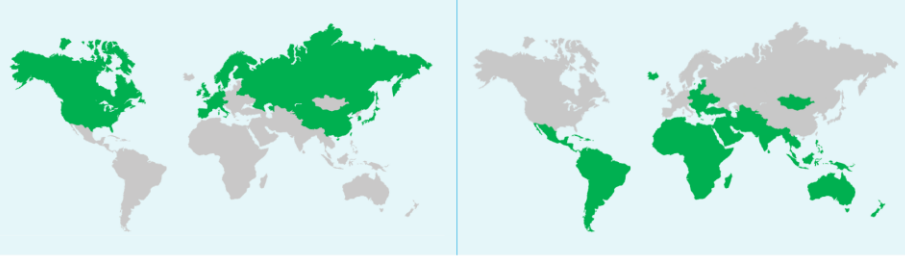
HEALTH CARE

GROOMING

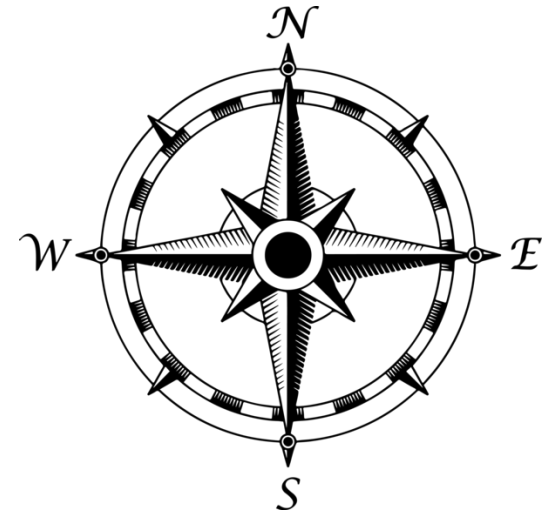
FABRIC and HOME CARE

## FOCUS MARKETS / MARKET OPERATIONS

## ENTERPRISE MARKETS



## GBS and CORPORATE RESOURCES



Touching lives, improving life. **P&G™**

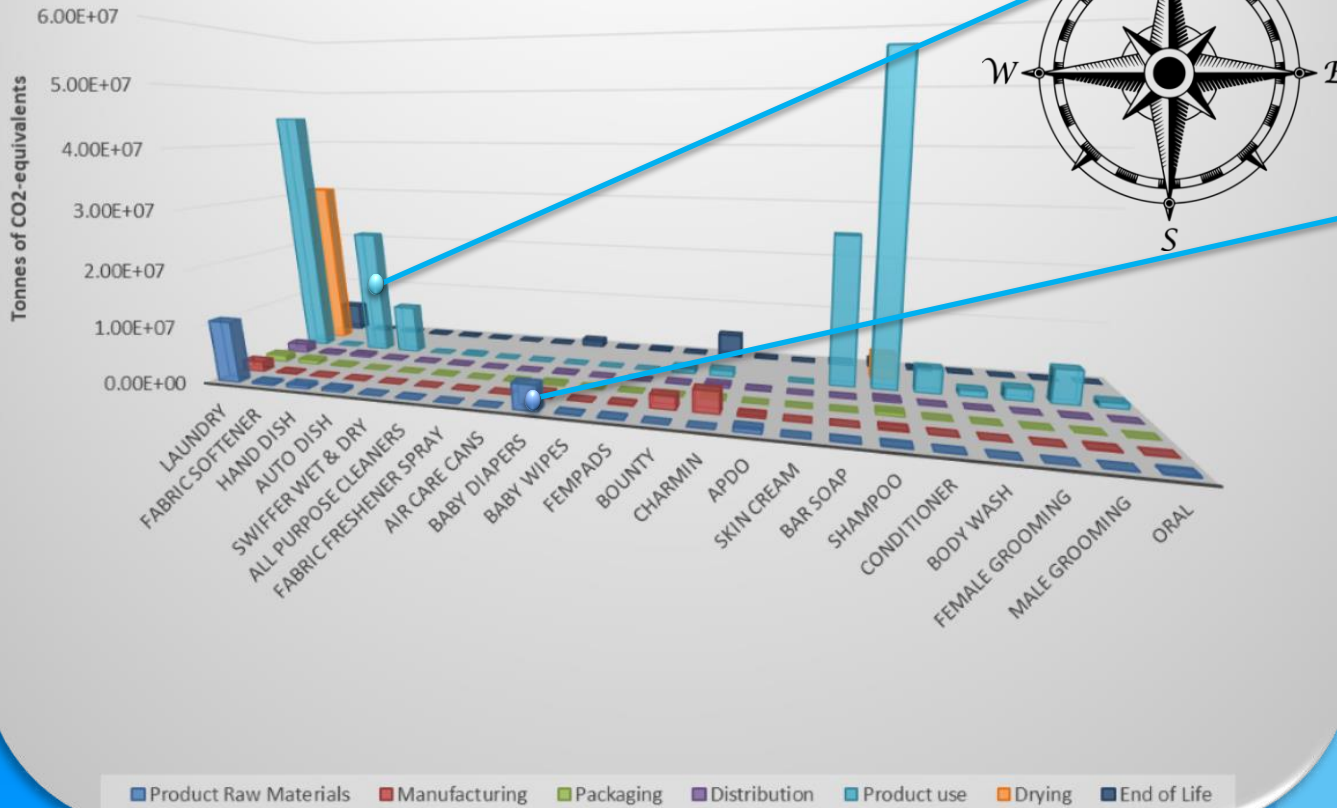
Baby	Feminine Care	Family	Fabric	Home	Hair	Skin & Personal Care	Grooming	Oral	Personal Health Care

# ... and Quality Requirements?



P&G - Company Footprint 2020 - GHG emissions

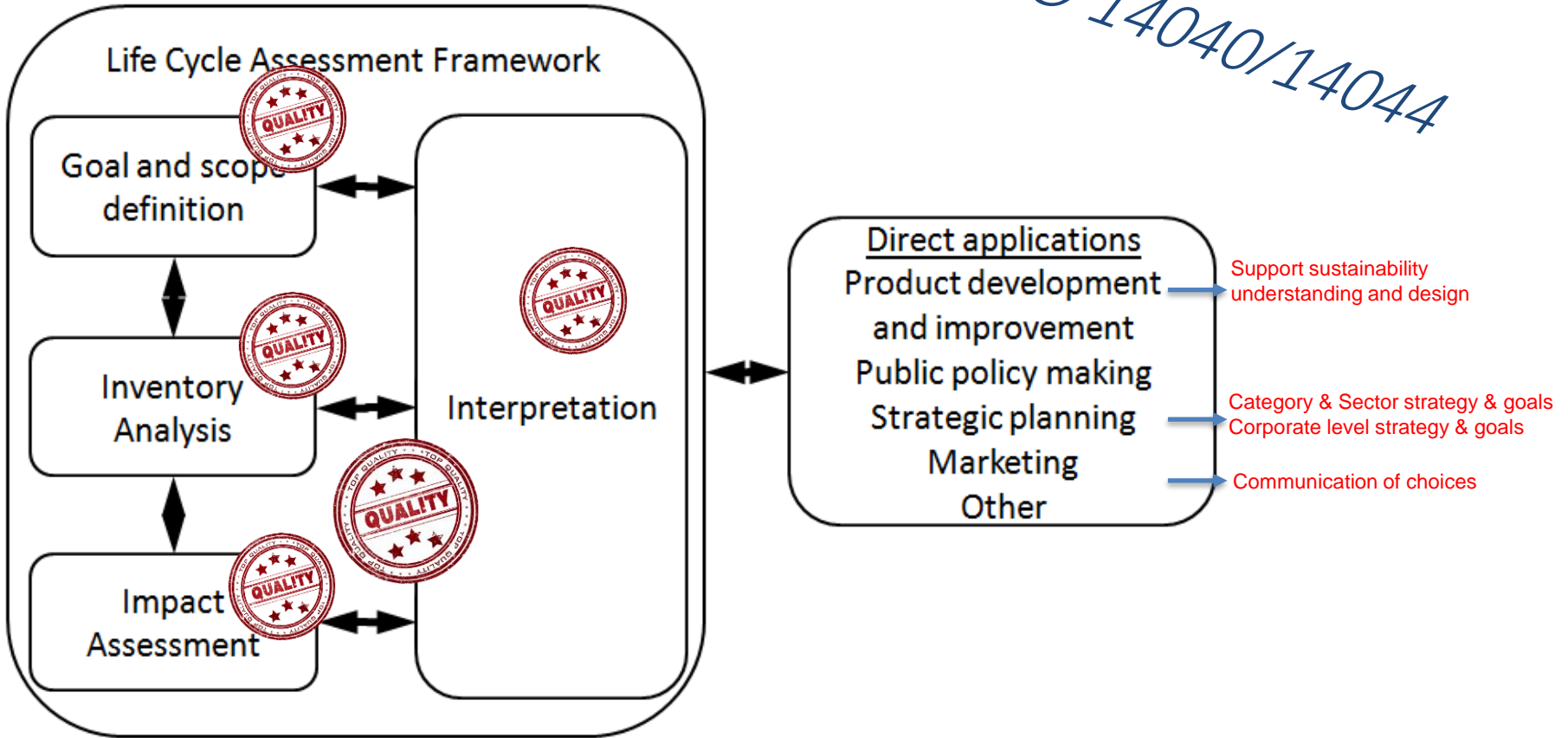
$$\sum_{category=1}^n (\text{product footprint per use} \times \text{sales volume})$$



“Fit for purpose”

# Inspired by:

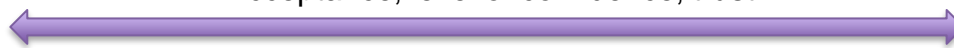
ISO 14040/14044



Reliability / Validity

Acceptance, level of confidence, trust

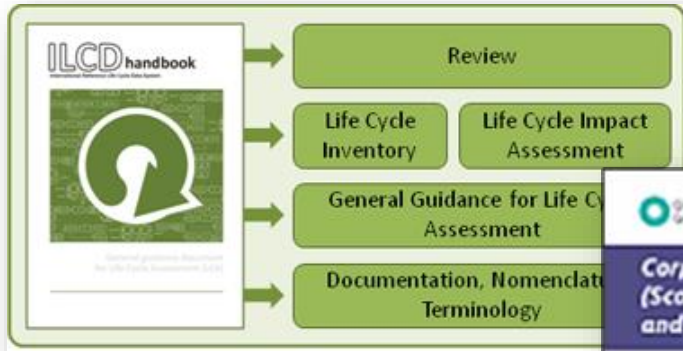
Flexibility



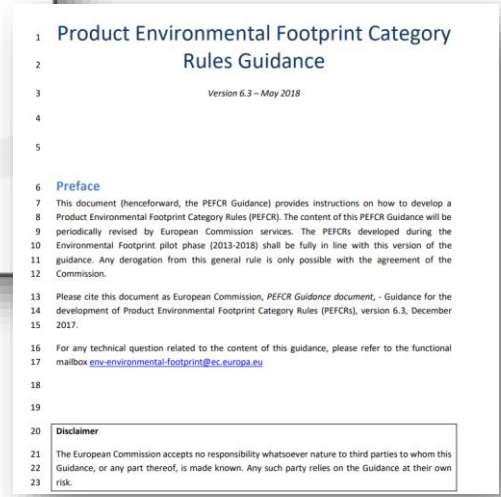
Reproducibility

Internal, B2B, B2C

# Inspired by :



Other



Flexibility



Reproducibility

Internal, B2B, B2C



# 'Framing' Quality:

Reliability-Validity / Uncertainty-Variability

Main quality aspects	DQ indicator	Factors
<b>S</b> Reliability ≈ Spread	Model reliability Input data reliability	<ul style="list-style-type: none"> <li>• Reproducibility of transformation</li> <li>• Reproducibility of computation</li> <li>• Uncertainty</li> <li>• Completeness</li> <li>• Variability</li> </ul>
<b>A</b> Validity ≈ Assessment	Model validity	<ul style="list-style-type: none"> <li>• Steady state versus real dynamics</li> <li>• Linearity</li> <li>• Goal and scope match</li> <li>• Scope properly elaborated in functional unit, allocation methods and characterisation models</li> <li>• Potential vs. actual effects</li> <li>• Disregarding local circumstances</li> <li>• All relevant empirical mechanisms included?</li> <li>• Models behind equivalency factors</li> </ul>
	Input data validity	for 4 types of input data: <ul style="list-style-type: none"> <li>• System boundaries</li> <li>• Representativeness</li> </ul>
<b>P</b> Pedigree	Procedural aspects	<ul style="list-style-type: none"> <li>• Data verification</li> <li>• Sensitivity analysis</li> <li>• Gravity analysis</li> <li>• Dominance analysis</li> <li>• External plausibility</li> <li>• Parts of model tested</li> <li>• Comparison of outcome with similar models</li> <li>• Status of software provider</li> </ul>

Type	LCA-phase				
	Goal and scope	Inventory	Choice of impact categories	Classification	Characterisation
Data inaccuracy		Inaccurate emission measurements			Uncertainty in life times of substances and relative contribution to impacts
Data gaps		Lack of inventory data			Lack of impact data
Unrepresentative data		Lack of representative inventory data			
Model uncertainty		Static instead of dynamic modelling. Linear instead of non-linear modelling			Static instead of dynamic modelling. Linear instead of non-linear modelling
Uncertainty due to choices	Choice of functional unit, system boundaries	Choice of allocation methods, technology level, marginal/average data	Leaving out known impact categories		Choice of characterisation methods
Spatial variability		Regional differences in emission inventories			Regional differences in environmental sensitivity
Temporal variability		Differences in yearly emission inventories			Choice of time horizon. Changes in environmental characteristics over time
Variability between objects/sources		Differences in performance between equivalent processes			Differences in environmental and human characteristics
Epistemological uncertainty	Ignorance about relevant aspects of studied system	Ignorance about modelled processes	Impact categories are not known	Contribution to impact category is not known	Characterisation factors are not known
Mistakes	Any	Any	Any	Any	Any
Estimation of uncertainty		Estimation of uncertainty of inventory parameters			Estimation of uncertainty of characterisation parameters

	Data inaccuracy	Data gaps	Unrepresentative data	Model uncertainty	Uncertainty due to choices	Spatial variability	Temporal variability	Variability in objects/sources	Epistemological uncertainty	Mistakes	Estimation of uncertainty
Standardisation					x					x	
Data bases		x	x								x
Data quality goals	x		x								
Data quality indicators	x		x								
Validation of data										x	
Parameter estimation		x									
Additional measurements	x	x	x					x			
Higher resolution models				x		x	x				
Critical review		x	x		x				x	x	x
Sensitivity analysis	x		x	x	x	x	x	x			
Uncertainty importance analysis	x		x	x	x	x	x	x			
Classical statistical analysis	x					x	x	x			
Bayesian statistical analysis	x					x	x	x			
Interval arithmetic	x										
Vague error intervals	x										
Probabilistic simulation	x							x			
Scenario modelling			x	x	x	x	x	x			
Rules of thumb	x										

Source: Quality assessment for LCA, TNO, CML, IVAM, 1999

Source: Survey of Approaches to Improve Reliability in LCA, Anna E. Bjorklund, 2002

# Quality requirements in P&G

tailored to 'customer' application / need

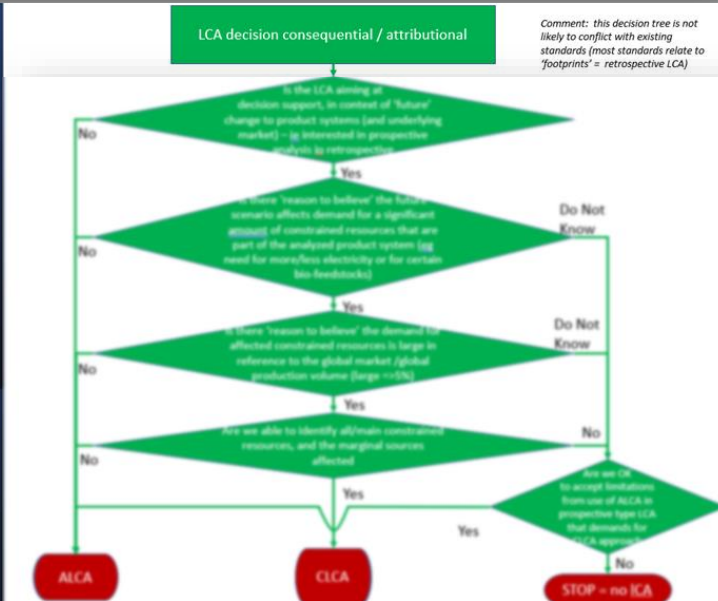
## Procedural (example)



Technical Guidance for P&G LCA expert team- ESS- Global Product Stewardship

### Topic: Decision Tree for Using Attributional or Consequential LCA Approach

1: starting from the study goal



# Quality requirements in P&G

tailored to 'customer' application / need

## Data analysis (example)

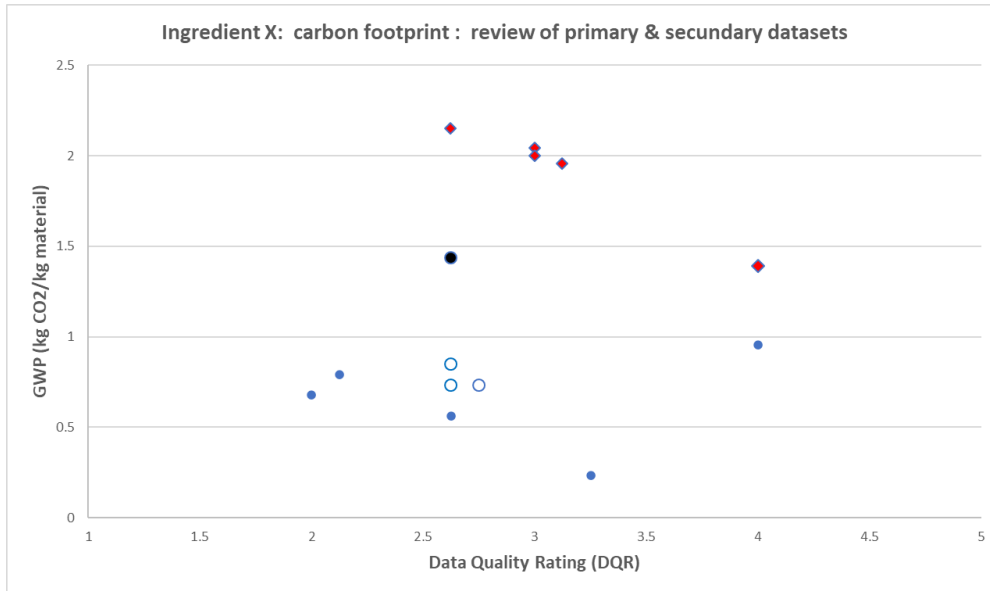


Table 10.4. Pedigree matrix used to assess the quality of data sources, modified from Weidema 1998)

Indicator score	1	2	3	4	5 (default)
Reliability	Verified <sup>5</sup> data based on measurements <sup>5</sup>	Verified data partly based on assumptions or non-verified data based on measurements	Non-verified data partly based on qualified estimates	Qualified estimate (e.g. by industrial expert)	Non-qualified estimate
Completeness	Representative data from all sites relevant for the market considered, over an adequate period to even out normal fluctuations	Representative data from >50% of the sites relevant for the market considered, over an adequate period to even out normal fluctuations	Representative data from only some sites (<<50%) relevant for the market considered or >50% of sites but from shorter periods	Representative data from only one site relevant for the market considered or some sites but from shorter periods	Representativeness unknown or data from a small number of sites and from shorter periods
Temporal correlation	Less than 3 years of difference to the time period of the dataset	Less than 6 years of difference to the time period of the dataset	Less than 10 years of difference to the time period of the dataset	Less than 15 years of difference to the time period of the dataset	Age of data unknown or more than 15 years of difference to the time period of the dataset
Geographical correlation	Data from area under study	Average data from larger area in which the area under study is included	Data from area with similar production conditions	Data from area with slightly similar production conditions	Data from unknown or distinctly different area (North America instead of Middle East, OECD-Europe instead of Russia)
Further technological correlation	Data from enterprises, processes and materials under study	Data from processes and materials under study (i.e. identical technology) but from different enterprises	Data from processes and materials under study but from different technology	Data on related processes or materials	Data on related processes on laboratory scale or from different technology



Secondary data: eg Industry-average  
 Primary data: eg supplier specific



# Quality requirements in P&G

tailored to 'customer' application / need

## Procedural (example)



Technical Guidance for P&G LCA expert team- ESS- Global Product Stewardship

Topic: **Reporting of Environmental Indicators in P&G LCA studies**

### A. Stepwise Procedure:

LCA studies conducted in P&G (internally conducted or commissioned by P&G to external agencies) are recommended<sup>1</sup> to follow below-described procedure for reporting of environmental indicators:

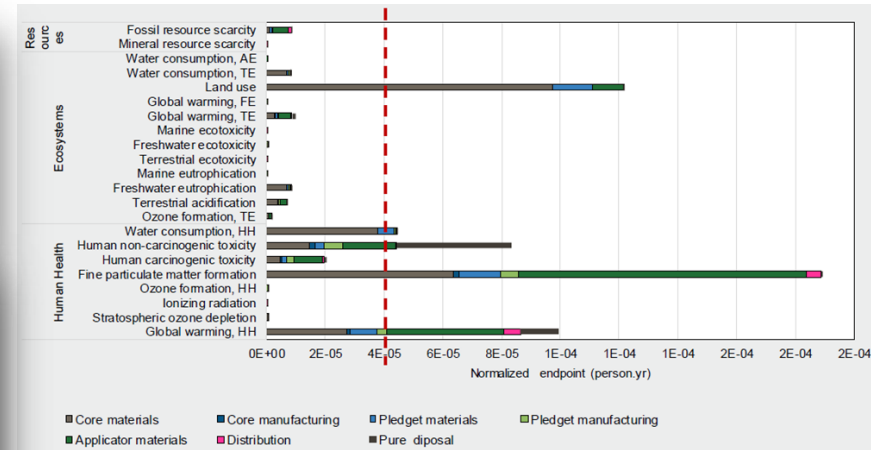
#### Guidance on reporting of Environmental Indicators in P&G LCA studies (2020)

> If goal of study requires following external standard, follow standard;  
PEFCR, EPD, PAS2050, ...

> If goal of study does not require following external standard:

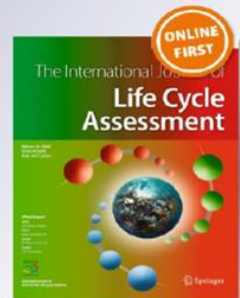
- Select relevant indicators from world endpoint normalization
  - Nr indicators (min3-max6): 90+% contribution to total
  - LCIA Method: flexible
  - Exclusion of indicators possible: when justified by scientific argumentation
- Add GWP (if not already included)
- 'may' add other LCIA indicators when important in context of study
- 'may' add measure for total (life cycle) energy demand (CED)
- 'may' add other indicators (waste, circularity, others)

> Report on procedure indicator selection, and environmental meaning of indicators (e.g. as annex)



Indicator selection in life cycle assessment to enable decision making: issues and solutions

Gert Van Hoof, Marisa Vieira, Maria Gausman & Annie Weisbrod



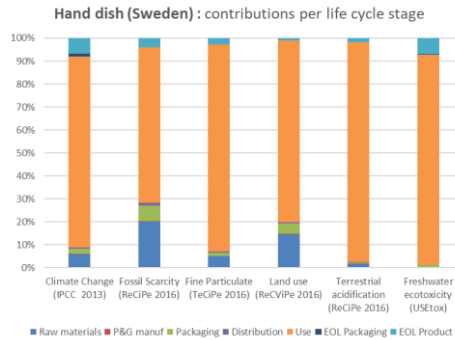
# Quality requirements in P&G

*tailored to 'customer' application / need*

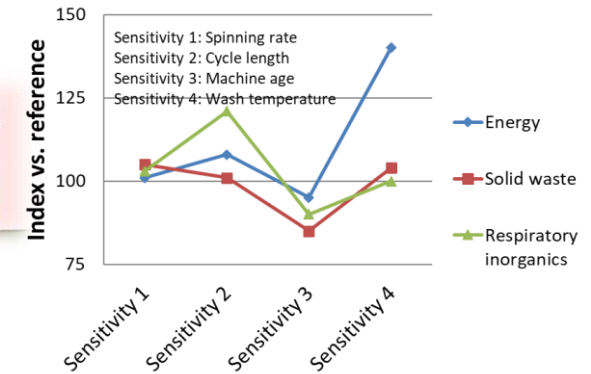
## Data analysis (example)



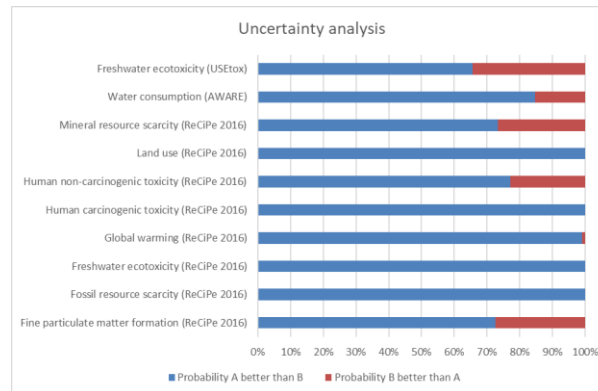
### Contribution analysis



### Sensitivity analysis



### Uncertainty analysis



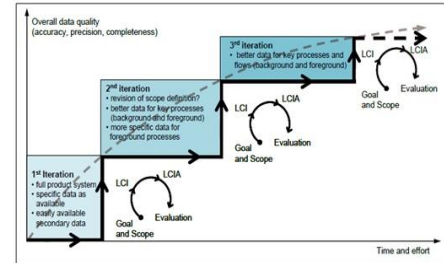
STUDIES HAVE SHOWN THAT ACCURATE NUMBERS AREN'T ANY MORE USEFUL THAN THE ONES YOU MAKE UP.



# Quality requirements in P&G

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## Reporting and critical review (iterative nature of LCA)



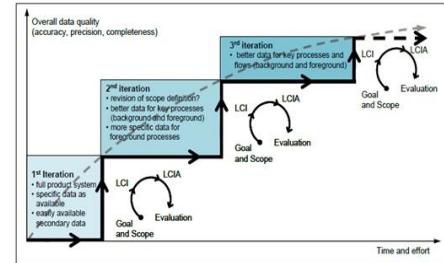
\*From ILCD handbook, 2011a

LCA tier	Conceptual LCA	Simplified or Screening LCA			Full or Detailed LCA		
	/	Simplified screening LCA	Refined screening LCA	Highly refined screening LCA	Detailed LCA – Inspired by standards	Detailed LCA – Inspired by standards & published in peer reviewed scientific journal	Detailed LCA – Conform to standards (ISO 14000/14044, PEF, ILCD, PAS 2050, ISO 14067,...)
Subcategories	/						
Reporting							
Peer review	Not required	Internal review - recommended External review - to be considered (eg claims)			Internal - required External - to be considered (eg claims)	Internal - required External - required External - to be considered (eg claims)	Internal - required External - required External - to be considered (eg claims)
Iterations	No iterations	Two to several steps of refinement / iterations			Several steps of refinement / iterations		
Goal (typical)	Initial understanding of product LCA profiles	Sustainability opportunity & strategy exploration Identify focus areas for product improvement Quantitative analysis to support claims			Developing material which - can be shared to external parties to substantiate sustainability claims or product positioning. Detailed when results may be evaluated		
Communication (Use)	Internal communication only	Internal communication, external communication (sustainability messages, claims, but no intended sharing of full LCA report)			Internal communication, external communication (sustainability messages, claims, sharing of full LCA report, publications)		
Resources (time/cost)	Hours (week), no cost	up to 6 months, No cost, internal support, unless capacity constraints. Costs paid by customer (usually Brand or Com) & LCA firm			months (up to 200-250k) Costs paid by customer (usually Brand or Com) & LCA firm		
Uncertainty	High (high level of simplification & use of assumptions)	Medium (data refinement where needed + limited assumptions)			Low (high data refinement + checking assumptions)		
LCA tools	Lack of coverage / spreadsheet calculation	simplified LCA tools (eg packaging LCA tool - formulation LCA tool)			advanced LCA software tools - Simapro, Open LCA		

# Quality requirements in P&G

tailored to 'customer' application / need

## Reporting and critical review ('claims')



\*From ILCD handbook, 2011a

### Technical guidance: LCA based claims and relation with LCA tiers and type of critical review

Audience		External Public		External Non-public	Internal
		Comparative Assertion	Other		
Technical robustness	Basic level	iii	i	i	i
	Refinement		ii	ii	ii
	Final Refinement		iii	iii	iii
Screening LCA: internal review or no review					
Full LCA: internal review					

i = Full LCA, ii = 'Screening, or simplified'

iii = no further technical critical review

i: 'internal' critical review. This requires at least 1 internal reviewer skilled in LCA (modelling and report writing), and knowledgeable of the system being analysed.

ii: 'external' critical review. This requires at least 1 external reviewer skilled in LCA (modelling and report writing) and knowledgeable of the system being analysed.

iii: external critical review panel. This requires at least 3 external reviewers skilled in LCA (modelling and report writing) and knowledgeable of the system being analysed. May be supplemented with interested parties.

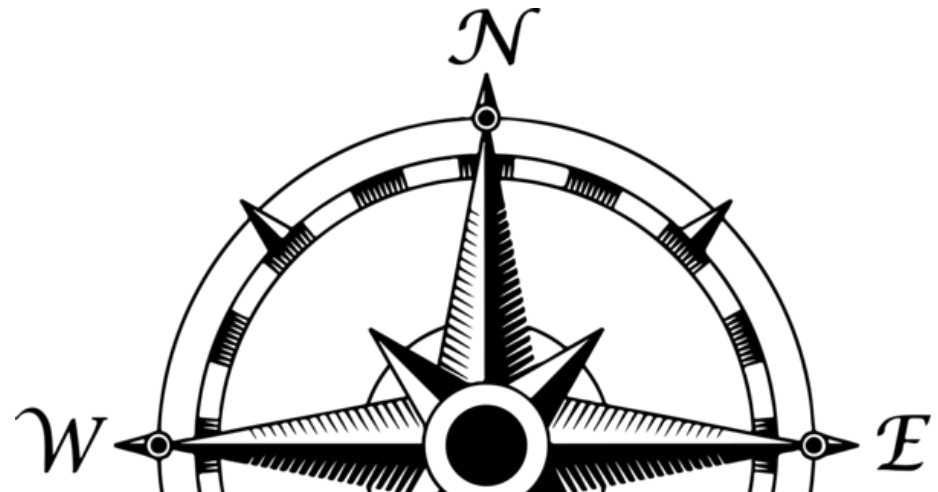
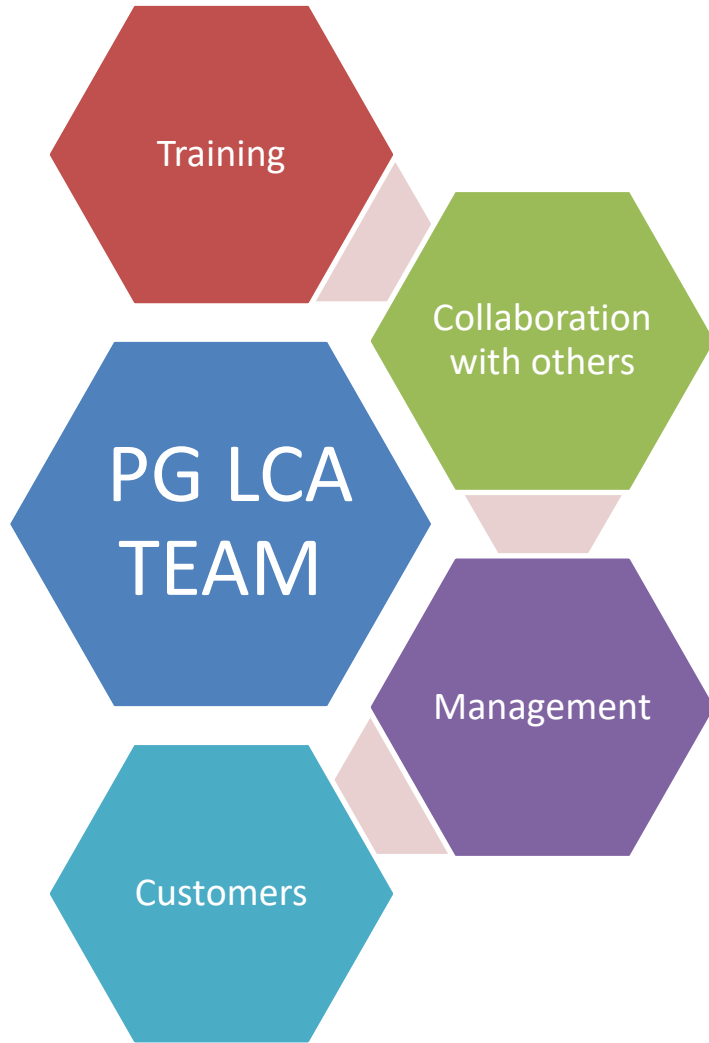
# Quality requirements in P&G

*tailored to 'customer' application / need*

## Summary - Some Quality aspects highlighted

	<b>Procedural - standardization</b> (standardization/ harmonization / reproducibility) (taking the best from standards in relation to PG use) (work in progress)	<b>Data analysis</b> (model / data input) (output)
Goal and scope	x attributional/ consequential	
Inventory analysis	x allocation recycling	x data quality assessment & rating
Impact assessment	x method - indicator selection x carbon accounting	
Interpretation		x – contribution - sensitivity – scenario -uncertainty
Reporting	x lca tiered approach	
Critical review	x lca tiered approach	

# Quality requirements in P&G



An aerial photograph of a lush green vineyard on rolling hills. The rows of grapevines are neatly planted in terraced patterns across the slopes. Several small, white buildings with red roofs are scattered throughout the landscape, representing a small village or farmstead. The overall scene is vibrant and scenic, capturing the essence of a rural agricultural setting.

***“Remember that all models are wrong;  
the practical question is how wrong do  
they have to be to not be useful.”***

***– Professor George Box, 1987***

*P&G*

